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ACCESSION NO
PO REGISTR 293055

(Cert)

3 December 1969

AGDA (M) (20 Nov 69) FOR OT UT 693092

SUBJECT: Operational Report - Lessons Learned, Headquarters, Bearcat
Logistical Support Activity, Period Ending 31 July 1969 (U)

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

1 Incl
as

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Bearcat Logistical Support Activity

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DEPARTMENT OF THE ARMY
HEADQUARTERS, BEARCAT LOGISTICAL SUPPORT ACTIVITY (PROVISIONAL)
APO US FORCES 96530

AVCA SCN SQ BC O

9 August 1969

SUBJECT: Operational Report of Bearcat LSA for Quarterly Period ending
31 July 1969 (RCS CSFOR-65) (R-1) (U)

THRU: Commanding Officer
29th General Support Group
APO 96491

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TO: Assistant Chief of Staff for Force Development
Department of the Army
Washington, D.C. 20310

ACCESSION NO
PO REGISTR 293055

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1. SECTION I: OPERATIONS; SIGNIFICANT ACTIVITIES

a. (U) The mission of the Bearcat Logistical Support Activity is to provide direct support maintenance, Class I, III, II & VII, IX, self-service supply and direct exchange services to US and Free World Military Assistance Forces located in the Thai tactical area of operation, based at Bearcat. Additionally the Bearcat LSA provides the support mentioned above plus graves registration support and laundry and bath support to US and FMAAF located in the Long Khanh Province (Blackhorse) support area.

b. (U) The 590th Maintenance Company (Direct Support) (Divisional) and the 101th Supply and Service Company (Direct Support) are subordinate units of the Bearcat LSA and perform the aforementioned missions in the Bearcat, RVN support area. The 551st Light Maintenance Company (Direct Support) and the 506th Supply and Service Detachment are also subordinate units of the Bearcat LSA and perform the aforementioned missions in the Blackhorse, RVN support area. The 48th Army Postal Unit is attached to the Bearcat LSA with the mission of providing postal services to all US personnel located in the Long Thanh and Bearcat area, APO San Francisco 96530.

c. (U) On 4 July 1969 the Bearcat LSA was informed that a battalion designation had been approved by the Department of the Army. The battalion number and history is as yet unknown but notification is expected very soon. The acquisition of a battalion designation will allow the Headquarters to requisition personnel against authorized positions rather than depend on subordinate units to supply necessary personnel.

d. (U) The arrival of the 3d Increment of the RTAVF was handled with a minimum problems. A list of critical items required by the RTAVF for

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the new increment was hand carried to USADLB and a majority of the items were received. The cooperation of USADLB and USAICGV was outstanding in all cases.

e. (U) Results of inspection from higher headquarters were generally favorable and are indicative of the job performance of the Bearcat LSA.

UNIT	DATE	TYPE OF INSPECTION	RESULT
BLSA HQS	23-24 May 69	AGI	SAT
1011th S&S Co	23-24 May 69	AGI	SAT
551st Lt Maint Co	7 Jul 69	AGI	SAT
551st Lt Maint Co	21 Jul 69	CPMI	SAT
590th Maint Co	9 Jul 69	OMSI	UNSAT
590th Maint Co	21 Jul 69	Re-enlistment	UNSAT
48th AFU	24 May 69	AGI	SAT
48th AFU	15 Jul 69	Annual Postal Insp	SAT

f. (C) Enemy activity in the area decreased sharply during the quarter. The BLSA had no casualties during the period.

g. (U) Visits:

(1) On 2 July 1969 MG Joseph M. Heiser Jr, Commanding General, 1st Logistical Command, visited the Bearcat LSA and inspected the 1011th Supply and Service Company and the 590th Maintenance Company. MG Heiser was briefed on the operations of the LSA and was informed of the personnel problems currently facing the LSA. Through MG Heiser's assistance the LSA received a much needed NCO replacement and received the notification of a battalion designation.

(2) On 8 July 1969, BG Cooksey, SP&O, USARV, and COL Abbott, G-4, USARV, visited the BLSA to discuss the redeployment of the 1011th Supply and Service Company to CONUS. They were briefed on the preparations being made and the actions taken to insure a smooth transfer of the unit.

h. (U) Change of Command:

(1) On 10 May 1969, CPT Douglas Pulse assumed command of the 590th Maintenance Company from CPT Craig E. Brodie. CPT Brodie was reassigned as the Bearcat LSA Materiel Officer.

(2) On 17 June 1969, CPT Ralph G. Mohler assumed command of the 551st Light Maintenance Company from CPT Vincent Cannaliatto. CPT Cannaliatto was released from the service.

(3) On 5 June 1969, CPT Timothy F. Dwyer assumed command of the 1011th Supply and Service Company from CPT Philip A. Melrose. CPT Melrose was reassigned as the Battalion S-2/3.

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(4) On 15 July 1969, CPT Joseph S. McCalland assumed command of the 1011th Supply and Service Company from CPT Timothy F. Dwyer. CPT Dwyer assumed command of the 229th Supply and Service Company.

i. (U) During the quarter all units were actively engaged in billet renovation that resulted in improved facilities and higher morale. The canvas roofed (WABTOC) troop billets were replaced with galvanized steel and wood structures that were sorely needed, especially during the monsoon season.

j. (U) On 17 June 1969, the Bearcat LSA was notified that the 1011th Supply and Service Company would be redeployed to CONUS. Initially, it could not be determined whether a unit would replace the 1011th or whether the mission of supporting the RVAFV would be transferred to Long Binh. It was decided to transfer a supply and service company with approximately the same mission capability to Bearcat. The 229th Supply and Service Company of the 610th Maintenance Battalion was chosen as the replacement and preparations were made to transfer men and equipment in an orderly and rapid manner. The transfer of the unit has been completed and on 26 July 1969 the 229th Supply and Service Company assumed full operational control from the 1011th Supply and Service Company. The 1011th Supply and Service Company will depart RVN on 9 August 1969.

k. (U) On 28 July 1969 the Bearcat LSA was informed that the 506th Supply and Service Detachment would be returned to the 266th Supply and Service Battalion for operational control. The detachment will continue to be billeted in the 551st Light Maintenance Company cantonment area, but all other responsibilities will be born by the 506th Supply and Service Company under the 266th Supply and Service Battalion.

l. (U) The Instruct/Assistance teams and the contact teams organized by the maintenance units in the Bearcat LSA continue to be well received by supported units. A concentrated effort is being made to improve organizational maintenance practices and thereby reduce the excessive use of engines and other major components.

m. (U) On 24 July 1969 the Bearcat LSA was informed that it would provide four (4) 5,000 gallon FOL tankers to assist the Saigon LSA in the withdrawal of the 9th Infantry Division from Dong Tam. The tankers were on the road within 24 hours after receipt of notification of the requirement.

n. (U) In late July the Bearcat LSA was notified that it would participate in a program designed to improve the equipment status of the ARVN units. Known as Project SWITCH III, the program calls for the transfer of equipment in Code "A" condition, which requires many hours of labor. Additionally, units transferring equipment will requisition replacement items as soon as the transfer is completed. The following items of equipment will be transferred to the ARVN in conjunction with Project SWITCH.

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ITEM	QUANTITY	UNIT
Truck Van M109	2ea	590th Maint Co
Tool Kit Automotive	3ea	590th Maint Co
Trailer 1 1/2-ton	3ea	229th S&S Co
Jack, Dolly 10-ton	1ea	229th S&S Co
Tool Kit, Canvas Repair	1ea	229th S&S Co
TA 312	3ea	229th S&S Co

o. (U) The following is a summary of personnel actions which were completed during the reporting period:

- (1) Re-Enlistments - 5
- (2) Extensions - 27
- (3) Promotions - 17
- (4) Articles 15's - 43
- (5) Summary Court Martials - 2
- (6) Special Court Martials - 2

p. (U) The following awards were presented to Bearcat LSA personnel during the reporting period:

- (1) Bronze Stars - 15
- (2) Army Commendation Medals - 8
- (3) Purple Hearts - 4
- (4) Saigon Support Command Certificates - 16

q. (U) Maintenance activities of the BLSA for the reporting period are as follows:

(1) May	O/H BOP	REC	COMP	O/H BOP
Artillery	0	2	1	1
Commo-Elect	24	260	70	214
Quartermaster	2	3	4	1
Wheeled Vehicle	23	88	68	43
Tracked Vehicle	4	42	42	3
Power Generation	11	23	24	10
Refrigeration	0	0	0	0

(2) June	O/H BOP	REC	COMP	O/H BOP
Artillery	1	34	35	0
Commo-Elect	214	102	189	125
Quartermaster	1	3	2	2
Wheeled Vehicle	43	40	65	18
Tracked Vehicle	3	45	31	17
Power Generation	10	35	16	29
Refrigeration	0	0	0	0

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(3) July	O/H BOP	REQ	COMP	O/H BOP
Artillery	0	28	28	0
Commo-Elect	125	84	176	33
Quartermaster	2	4	6	0
Wheeled Vehicle	78	66	70	14
Power Vehicle	17	12	27	2
Refrigeration	0	1	1	0
Power Generation	29	23	48	4

TOTAL FOR QUARTER

r. (U) Technical Supply (Class IX) Activity for the reporting period was as follows:

(1) <u>590th Maintenance Company:</u>	<u>May</u>	<u>June</u>	<u>July</u>
Total lines on ASL (end of Month)	5212	5183	5305
Total lines at 0 balance	2875	2759	2370
Demand Satisfaction	34%	33%	34%
Demand Accomodation	77%	80%	75%
Total Requisitions received	4157	5766	5226
Total ASL issue	1063	1507	1333

(2) <u>551st Lt Maintenance Company:</u>	<u>May</u>	<u>June</u>	<u>July</u>
Total lines on ASL (end of Month)	5018	5200	4524
Total lines at 0 balance	1679	1654	1238
Demand Satisfaction	52%	55%	67%
Demand Accomodation	61%	60%	66%
Total Requisitions received	2499	2757	1839
Total ASL issue	867	971	819

s. (U) Class I:

During the reporting period a problem arose concerning the issue of Sundry Packs. RTAVF units were attempting to pick up the packs without proper authority. The RTAVF Supply and Service Company Commander was very helpful in monitoring the requests and informing the Class I point concerning which units were authorized the Sundry Packs. Through this constant surveillance issue of Sundry Packs has decreased considerably.

t. (U) Stock Control (Class II & VII) activities for the reporting period were as follows:

(1) <u>1011th Supply & Service Company:</u>	<u>May</u>	<u>June</u>	<u>July</u>
Total lines on ASL (end of Month)	1100	1312	1366
Total lines at 0 Balance	552	718	733
Demand Satisfaction	72%	53%	95%

Demand Accomodation	47%	62%	40%
Total Requisitions received	1118	2635	1263
Total ASL Requisitions filled	727	773	482
(2) <u>506th Supply & Service Det:</u>			
	<u>May</u>	<u>June</u>	<u>July</u>
Total lines on ASL (end of Month)	1264	1260	1199
Total lines at 0 balance	683	597	433
Demand Satisfaction	65%	51%	67%
Demand Accomodation	70%	58%	74%
Total Requistidns received	1962	1617	1170
Total Requisitions filled ASL	898	559	579

u. (U) Class III issues for the reporting period was as follows:

(1) 1011th Supply & Service Company:

	<u>May</u>	<u>June</u>	<u>July</u>
JP-4	585.9	561.7	596.1
Avgas	29.0	27.5	27.1
Mogas	190.8	196.9	207.9
Diesel	364.3	316.9	376.4

(2) 506th Supply & Service Detachment:

JP-4	365.1	447.3	452.4
Avgas	5.0	6.2	7.1
Mogas	105.2	110.3	117.0
Diesel	201.3	247.5	286.7

2. SECTION II, LESSONS LEARNED: COMMANDERS OBSERVATIONS, EVALUATIONS AND RECOMMENDATIONS

a. (U) Personnel:

(1) Infusion Programs:

(a) Observation: The infusion program as it applied to the 1011th Supply and Service Company did not function as originally scheduled and resulted in many problems.

(b) Evaluation: The infusion program originally was devised to permit a timely transfer of personnel from Reserve units into regular army units thereby precluding the possibility of a unit losing a majority of its assigned strength in any one month. The transfer was to include replacement in like strength and MOS, and stipulated that incoming personnel should have good disciplinary records and at least 60 days retainability. The program as it developed created a situation where individuals replacing the reservists often had poor disciplinary records, very few days left in the command, or were not even in a comparable MOS.

(c) Recommendations: Programs of this nature need to be monitored at all levels of command and emphasis placed on adhering to all provisions of the project. A tentative list of infusees could be submitted by the action unit, and this list could be screened for personnel who might be either unqualified or undesirable.

(2) (d) Authorization for NCR 500 Section:

(a) Observation: The readiness posture of the 590th Maintenance Company has remained at C-3 for three months due to two factors:

1. Lack of personnel to fill existing vacancies.
2. Lack of authorization for personnel working in the Technical Supply (NCR 500) Section.

(b) Evaluation: It is acknowledged that a lack of personnel to fill existing vacancies is a problem encountered by all commanders. The problem of personnel, however, who are carried as excess because of a lack of TO&E authorization is very serious. The NCR 500 section is the very heart of the Technical Supply activity, yet personnel utilized in the section are subject to transfer because of the unit PIR lists them as excess. The commander has no authority to promote personnel against authorized slots because the slots are non-existent. This creates morale problems within a unit that can seriously affect productivity and personnel retention.

(c) Recommendations: That a MTOE be developed to authorize positions in Technical Supply activities for an NCR 500 qualified personnel. This problem has been addressed before. Action is required.

b. Operations:

(1) Follow-up Procedures:

(a) Observation: Follow-up procedures currently in use are not responsive to the DSU customers.

(b) Evaluation: The current procedures for obtaining requisition status in III Corps is based on the receipt of a requisition status print-out from USADLB and USAICGV. This listing is published every 30 days and includes only those requisitions over 30 days old. Therefore a customer ostensibly could wait as long as 60 days before receiving status on a high priority requisition.

(c) Recommendation: That current procedures outlined in existing Army Regulations be utilized for the follow-up of high priority requisitions.

(2) Order-shiptime

(a) Observations: The 15 day OST used in III Corps is neither accurate nor realistic.

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(b) Evaluation: Transportation problems and an overworked supply accounting system results in a severe delay in the processing of requisitions and the shipment of supplies. Unrealistic OST's result in lower RO's and a corresponding inability for DSU's to retain adequate stocks on hand. The result of this situation is that DSU's have excessive numbers of ASL lines at zero balance with dues-out.

(c) Recommendation: That OST's for DSU's in outlying areas be computed in a realistic manner based on actual experience.

(3) Unserviceable Property Accounts

(a) Observation: DSU's are required to accept equipment turned in by customers and in turn further process the equipment through the maintenance/supply system.

(b) Evaluation: COSTAR TOE's placed responsibility for handling of unserviceable property through CC&S channels. DSU's do not possess TO&E capability to process and evacuate the volume of equipment turned in by units operating in a combat environment.

(c) Recommendation: That either (1) DSU's be authorized equipment and personnel to handle unserviceable property accounts or (2) CC&S be reorganized to operate at decentralized locations.

c. Training: None

d. Intelligence: None

e. (U) Logistics:

(1) Receipt of fresh fruits and vegetables

(a) Observation: Units in outlying areas do not receive fresh fruits and vegetables in sufficient quantity or on a regular basis.

(b) The hauling distance of reefer vans is limited because of road conditions or distance. Units in the field or at a distant base camps therefore cannot receive fresh fruits and vegetables on a regular basis, and when the items are received the quantity is not sufficient or the quality may be poor.

(c) Recommendation: That at least one power outlet at base camps be utilized for handling a Sealand Van. The van could be brought in by helicopter and could contain sufficient produce to sustain the camps (depending on size) for 2 to 5 days. It is further recommended that the travelling distance for Sealand Van tractor trailers be increased thereby allowing distant yet accessible units to receive fresh produce.

f. (U) Organization:

(1) Refrigeration Repairman Authorizations:

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(a) Observations: The density of air conditioners and refrigeration units in a tropical climate exceeds the authorized repair capability.

(b) Evaluation: Refrigeration units and air conditioners in Vietnam are extremely critical as communication nets and NCR 500 equipment require constant air conditioning to remain operational. Time and distance factors make it imperative that qualified repairmen be readily available to supported equipment.

(c) Recommendation: That each Direct Support Maintenance Unit be authorized two refrigeration specialists when deployed in tropical climates.

g. Escape and Evasion: None

h. Other: None

3. SECTION III, HEADQUARTERS, DEPARTMENT OF THE ARMY SURVEY INFORMATION: N/A

2 Incl

1. Organizational Chart
2. Hist USASUPCOM, SGN

William G. Carter
WILLIAM G. CARTER
LTC, CE
Commanding

AVCA SGN SG OP (9 August 1969) 1st Ind
SUBJECT: Operational Report of Bearcat LSA for Period Ending 31 July 1969
RCS CSFOR-65 (R-1) (U)

DA, HQ, 29th General Support Group, APO 96491

15 August 1969

THRU: Commanding General, US Army Support Command, Saigon, ATTN: AVCA
SGN GO, APO 96491

TO: Commanding General, 1st Logistical Command, ATTN: AVCA GO O,
APO 96384

1. (U) The Operational Report of the Bearcat LSA for the period ending 31 July 1969 is forwarded.

2. (U) Pertinent comments follow:

a. Reference p 7, Section II, para a(2). Concur. However, Phase III Standardization MTOEs which have been developed and submitted to DA include provisions in maintenance units for NCR 500 Technical Supply Activity. But if Phase III Standardization is approved now, with all the present and proposed unit moves, our maintenance support ability will be seriously affected. Action other than Phase III Standardization is needed.

b. Reference p 7, Section II, para b(1). Concur. Action is needed and it is beyond our capability to solve.

c. Reference p 7, Section II, para b(2). Concur. However, action is already underway at 1st Log Cnd to adjust the OST on some project "fill" items.

d. Reference p 8, Section II, para b(3). Concur. Under our present support configuration, unserviceable property can only flow through maintenance channels. More CC&S companies are needed or additional personnel in present maintenance units.

e. Reference p 8, Section II, para f(1). Concur. However, this is not true just in tropical climates. More and more equipment in the Army (NCR 500, Sig Van, Missiles, etc) requires air conditioning and more and more repairmen are needed. In Europe, CONUS, and elsewhere, air conditioner repairmen are in short supply due to lack of authorizations. Action is needed.

3. (U) Concur with the basic report as modified by this indorsement. The report is considered adequate.

FOR THE COMMANDER:

TEL: LB 5613, 3224

William H. Sheriff
for GEORGE R. SHERIFF 1LT OR DC
CPT, AGC ASST ADJ
Adjutant

AVCA SCN GO S (9 Aug 69) 2d Ind
SUBJECT: Operational Report of the Bearcat Logistical Support Activity
(Provisional) for Period Ending 31 July 1969, RCS CSFOR-65 (RI) (U)

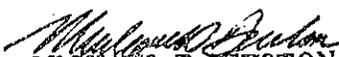
HQ, US Army Support Command, Saigon, APO 96491 21 SEP 1969

TO: Commanding General, 1st Logistical Command, ATTN: AVCA GO O
APO 96384

1. (U) The Operational Report -- Lessons Learned of the Bearcat Logistical Support Activity (Provisional) for the Period Ending 31 July is forwarded in accordance with AR 525-15.
2. (U) Reference Section II, paragraph a (2), Page 7: **NONCONCUR**. Authorization for MCR 500 equipment and personnel is included in the current MTOE for the 590th Maintenance Company.
3. (U) Reference Section II, paragraph b (1), Page 7: **CONCUR**; however, though follow up would be desirable the additional input into the Depot would be beyond the present computer capabilities.
4. (U) Reference Section II, paragraph b (2), Page 7: **CONCUR**. A study of the USARV order and ship time has been conducted and is currently being evaluated by 1st Logistical Command.
5. (U) Reference Section II, paragraph b (3), Page 8: **NONCONCUR**. The acceptance, repair, and/or evacuation of unserviceable equipment is within the capability and mission of DS maintenance units.
6. (U) Reference Section II, paragraph f (1), Page 8: **NONCONCUR**. TOE 29-610 provides for maintenance detachments to support refrigeration equipment.
7. (U) Lessons Learned, observations and recommendations are concurred in by this command with the exceptions above. A copy of this indorsement has been provided the originating headquarters.

FOR THE COMMANDER:

TEL: 2604


MICHAEL D. HUSTON
CPT AGC
ASST AG

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AVCA GO-MH (9 Aug 69) 3d Ind
SUBJECT: Operational Report - Lessons Learned of the Bearcat Logistical Support Activity for Period Ending 31 July 1969 RCS GSFOR-65 (R1) (U)

DA, Headquarters, 1st Logistical Command, APO 96384 21 OCT 1969

TO: Commanding General, United States Army, Vietnam, ATTN: AVHGC-DST, APO 96375.

1. The Operational Report - Lessons Learned submitted by Headquarters, Bearcat Logistical Support Activity for the quarterly period ending 31 July 1969 is forwarded.

2. Pertinent comments follow:

a. Reference item concerning Infusion Program, page 6, paragraph 2A(1). Concur that this program should have been better monitored at all levels of commands to preclude non-compliance with the infusion plan as approved for this unit.

b. Reference item concerning authorization for NCR 500 MTOE, page 7, paragraph 2a. Paragraph 2, 2d indorsement is in error. No current authorization for personnel and equipment for this operation exists. However, as stated in paragraph 2a, 1st indorsement, authorization for the required personnel and equipment was included in MTOE for divisional maintenance companies under Phase III Standardization.

c. Reference item concerning follow-up procedures, page 7, paragraph b(1), nonconcur.

(1) ORLL indicates that follow-up procedures currently in use are not responsive to DSU customers. In the evaluation portion this organization indicates that the ICCV listing of open requisitions includes only those requisitions over 30 days old. This is an invalid observation. The run, R917A, which provides the listing is produced from the customer status and performance file. This file contains, as indicated by the title of the run, all open customer requisitions. The observation is undoubtedly based on the fact that a DSU's requisition goes first to the depot and is run through the depot computer processing cycle prior to being passed to the ICCV. Input to the ICCV's basic supply processing cycle depends upon the time relationship between output from the depot cycle and cutoff date/input to the ICCV cycle. This process normally entails a seven to ten day time lag which may be greater in exceptional cases.

(2) The listing of open customer requisitions has been well received and has proven most useful to ICCV customers. This ORLL is the first indication from a unit that the report is less than satisfactory. In addition to the monthly listing, units are provided a quarterly listing with response cards giving them a ready-made tool for total reconciliation of their document registers and backordered requirements on both their supporting depot and the ICCV files.

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AVCA GO-MIL (9 Aug 69) 3d Ind

SUBJECT: Operational Report - Lessons Learned of the Bearcat Logistical Support Activity for Period Ending 31 July 1969 RCS CSFOR-65 (R1) (U)

(3) In that standard MILSTRIP follow-up procedures, as implemented in a decentralized accountability system, frustrate the timely provision of status in response to follow-up, the present system is considered to be adequate, even efficient, as the means of reconciling requirements and working requisitions at the supporting supply activity. The single disadvantage of standard follow-up procedure, precluding its effective use in this Command, is the necessity to pass follow-ups from DSU to supporting depots, in some cases passed to the ICCV, and provision of status by the same circuitous route. This fact justifies the general confidence in 1st Log Comd procedures expressed by its customers with the exception of the organization submitting this report.

d. Reference item concerning Order/Ship Time, page 7, paragraph b(2). Concur. An OST study has been conducted by HQ, 1st Log Comd and a recommendation for an increase in OST allowance was forwarded to USARV 20 Sep 69. Approval is still pending at USARV.

e. Reference item concerning unserviceable property accounts, page 8, paragraph b(3). Nonconcur. TOE 29-138F provides personnel capable of conducting acceptance, repair, and evacuation of unserviceable equipment. The retrograde of unserviceable material through the DSU is considered a normal mission and not one that warrants additional CC&S units for evacuation at DSU level.

f. Reference item concerning receipt of fresh fruits and vegetables, page 8, paragraph e(1). Delivery to forward bases should be by Army reefer vans. Sealand vans are not considered appropriate for static storage at forward support bases. The vans are too large, 20 tons, and would result in considerable wasted space. A special 440 volt power supply must be provided which is non-standard. Sealand is a shipping contractor and proposed use would require modifying the contract to include local trucking.

g. Reference item concerning refrigeration repairman authorization, page 8, paragraph F(1). Nonconcur. Addition of Refrigeration Repairman to each DSU isn't considered feasible. TOE 29-610 provides maintenance detachments for increasing refrigeration capability to existing DSUs. The addition of detachments is considered the most feasible solution to this problem.

3 (U) Concur with the basic report as modified by this and previous indorsements.

FOR THE COMMANDER:

TEL: LBN 4839



C. D. STAFFORD
1Lt, AGC
Asst Adjutant General

CF:
USASUPCOM, SGN
29th GS Gp
Bearcat LSA

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AVHGC-DST (9 Aug 69) 4th Ind

SUBJECT: Operational Report of Bearcat ISA for Quarterly Period Ending
31 July 1969, (RCS CSFOR-65) (R-1) (U)

HEADQUARTERS, UNITED STATES ARMY, VIETNAM, APO San Francisco 96375 27 OCT 1969

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT,
APO 96558

This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 July 1969 from Headquarters, Bearcat Logistical Support Activity (Provisional) and concurs with the report as indorsed.

FOR THE COMMANDER:



C. D. WILSON
1LT, AGC
Assistant Adjutant General

Cy furn:
Bearcat ISA
1st Log Comd

GPOP-DT (9 Aug 69) 5th Ind
SUBJECT: Operational Report of HQ, Bearcat Logistical
Support Activity (Provisional) for Period Ending
31 July 1969, RCS CSFOR-65 (R1)

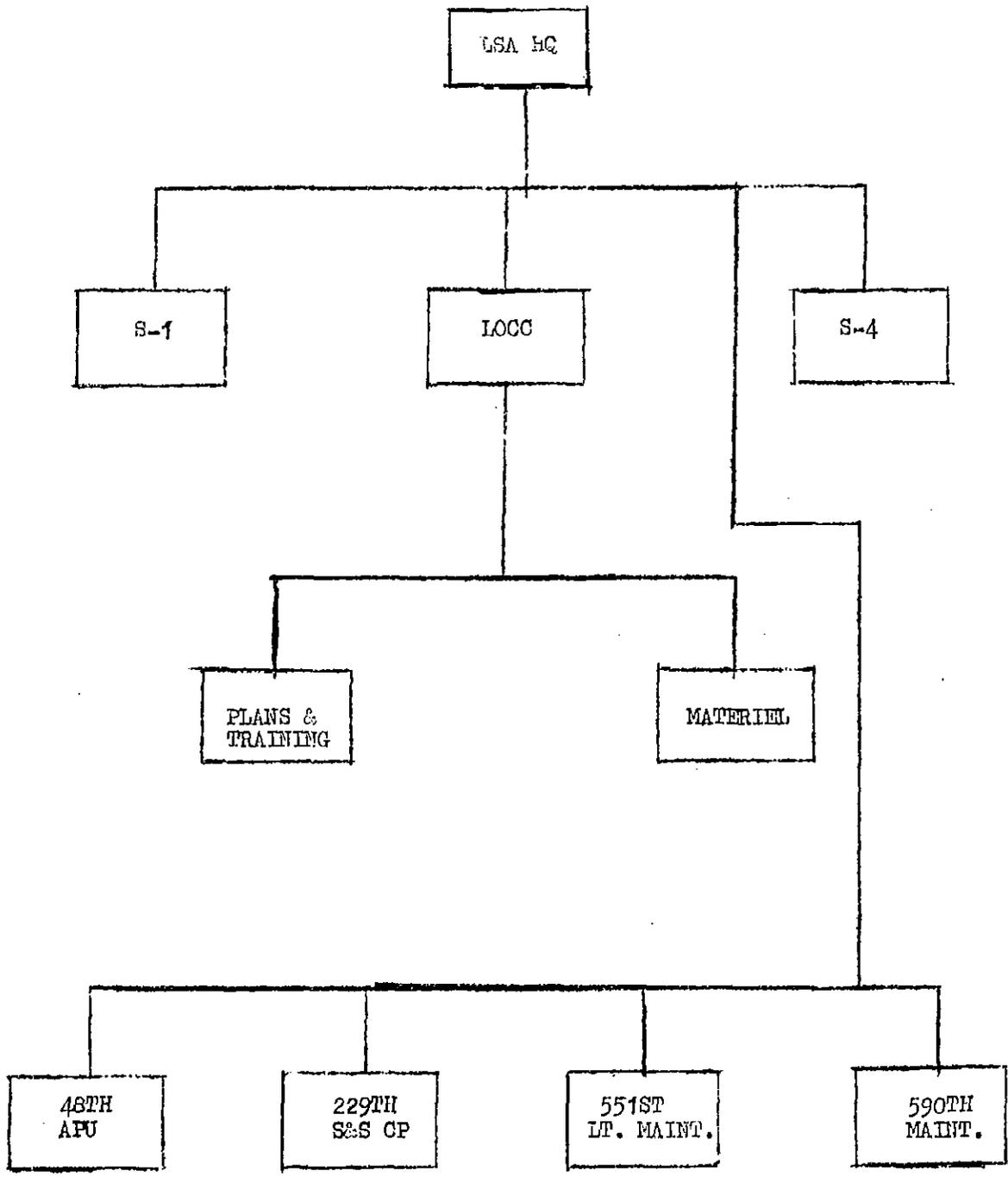
HQ, US Army, Pacific, APO San Francisco 96558 4 NOV 69

TO: Assistant Chief of Staff for Force Development, Department
of the Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:


C. L. SHORT
CPT, AGC
AM AG



DEPARTMENT OF THE ARMY
HEADQUARTERS BEARCAT LOGISTICAL SUPPORT ACTIVITY (PROV)
APO US FORCES 96530

AVCA SGN SG BC A

30 July 1969

SUBJECT: Historical Documentation of Performance of USASUPCOM, SGN units
deploying to CONUS, RCS AVCA SGN GO (OT) - 1

TO: Commanding Officer
29th General Support Group
ATTN: AVCA SGN SG OP
APO 96491

I ORGANIZATIONAL ACTIVITIES

1. The mission of the 1011th Supply and Service Company in the Republic of Vietnam of Vietnam is to provide Logistical Support to American and Free World military forces at Camp Martin Cox (Bearcat) and Long Than North. The unit is responsible for providing Class I, Class II&VII, Class III, Laundry Collection Point, and initially, Graves Registration. This support is provided to approximately 12,000 Thais and 4500 American Troops. Some of the more significant activities that the unit participated in were:
 - a. Support of the Royal Thai Army Volunteer Force. Perhaps the most important mission of the unit was the Logistical Support of the RTAVF. This mission was unique in that it involved working with third country nationals. Two of the main problems encountered in this mission were the language barrier and the lack of knowledge on the part of the Thais as to American Supply system. These problems were soon overcome however and the mission proceeded smoothly and efficiently. A number of Thais worked in the various operational areas with the men of the 1011th and numerous friendships evolved from their relationships. All in all the men of the 1011th found the Thais friendly and efficient and enjoyed working with them; it also gave the men a chance to observe a people from a different culture and background than their own. Also involved with this mission were the political aspects which necessitated a certain amount of tact and diplomacy in what was said and done.
 - b. Support of Operation Liberty Canyon: The 1011th was also involved in Operation Liberty Canyon - The moving of the 1st Cavalry Division to the III & IV Corp-tactical area. During this movement the 1011th was called upon, on very short notice, to set up auxiliary refueling pads for transients and incoming helicopters. The unit also supplied bedding, rations and other necessary supplies for 1st Cavalry units to be stationed at Bearcat.
 - c. Support of Operation Condor III: Operation Condor III involved movement of the 2nd increment of the RTAVF to Vietnam. During this operation the 1011th provided a refueling point at the Port of Disembarkation for vehicles; provided Liaison between incoming personnel; supplied TO&E shortages; and provided TA Equipment for incoming troops.
2. During its tour in Vietnam the 1011th had 2 men killed in action and 1 seriously

Incl 2

wounded. These resulted when on 24 February 1969 an enemy 107mm rocket impacted in the company area next to a jeep in which 3 men were sitting. Sergeant Michael N Hubert was killed instantly and SP4 Sammy Kinnamon died of wounds two days later. 1LT William Thornton was seriously wounded and was medivaced to Japan and later reassigned in CONUS.

II MANNER OF PERFORMANCE

1. One indication of the type of support rendered is that in October 1968 the 1011th Supply and Service Company (DS) supported the move of the 1st Cavalry Division into the III & IV Corps area. Operation "Liberty Canyon", as the movement was code named, tasked the unit to establish Class III refueling points within hours after notification of the requirement. Unit personnel not only set the points but manned the pumps around the clock to insure that no difficulties arose. For the outstanding support of "Liberty Canyon" the unit received high praise from each element of the 1st Cavalry Division involved.
2. From the outset, the men of the 1011th displayed a marked tendency to accomplish difficult tasks with skill and confidence that belied inexperience. Although the problems encountered in support of RTAVF were numerous and often frustrating, the unit's firm desire to overcome any and all obstacles resulted in the improved support of the RTAVF. Inspiratory comments were continually forthcoming from the various commanders in the RTAVF, acknowledging the extra effort and fine attitude of the men in the 1011th Supply and Service Company.
3. When the unit inherited the mission of supporting Long Thanh Province from the 9th Infantry Division, the operational areas were barely adequate and the contonement area was in dire need of refurbishing. Through the constant effort of every individual in the unit the operational areas were transformed into some of the finest in the 29th General Support Group, if not 1st Logistical Command. The contonement was considerably improved and is an example of individual resourcefulness and a unit's pride in its appearance.
4. A measure of the success of a support unit in performing its mission is the lack of complaints from supported units. In this respect the 1011th has far surpassed the average supply and service company. The rapport established between American and Thai units is just another example of a unit striving to be the best.
5. Visits from dignitaries ranging from the Commanding General, CONARC, to the Commanding General RTAVF, invariably resulted in further praise for the unit and the job it was accomplishing. Those were verified when the 1011th Supply and Service Company received a high rating on its annual General Inspection in May 1969.
6. It will suffice to say the men of the 1011th Supply and Service Company when they were called to active duty realize the days ahead would be filled with challenge and opportunity, and they never wavered in their attempt to meet the challenge and profit from their opportunities. Their record is testimony to this determination.

III LESSONS LEARNED

A. Adequacy Of Training

1. Observation: The 1011th Supply and Service Company, When deployed to Vietnam was not adequately trained in some aspects of its mission oriented duties.

2. Evaluation: Approximately 3 1/2 months before it was activated, the 1011th was reorganized from a Direct Support Quartermaster company to a supply and service company. At this time several of the company's platoons were shifted from one location to another, consequently when the unit was called to active duty less than 60% of the unit was MOS qualified. During the unit's deployment phase the large majority of the training was oriented towards basic military subjects and tactical training, rather than mission oriented training. When the unit deployed many of the men had no practical training in their jobs. The unit also received its training at Fort Benning, which did not have the facilities or personnel to adequately train a quartermaster company in its mission oriented duties.
3. Recommendations: a. that reserve units which recently had been reorganized not be activated, or allowance be made for proper training. b. That more emphasis be placed on missioned type training in predeployment phase. c. that units be sent to installations that are adequately equipped to handle that particular type training.

B. Interpreters:

1. Observations: The 1011th Supply and Service Company was hampered somewhat by the difference in language with the majority of troops supported.
2. Evaluation: Lack of an adequate number of interpreters in some instances hampered support given to RTAVF.
3. Recommendations: That an adequate number of interpreters be supplied with units working with third country nationals so that at least one interpreter can be on duty at all times in each operational area.

Sections IV & V, see attached letters

W.G. Carter
 W.G. CARTER
 LTC, CE
 Commanding

AVCA SEN SG CO (7 Mar 69) 1st Ind
SUBJECT: Letter of Commendation

DA, HQ, 29TH GENERAL SUPPORT GROUP, APO 96491

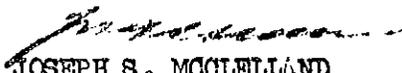
24 March 1969

TO: Commanding Officer, Bearcat Logistical Support Activity,
APO 96530

1. I am pleased to note and forward this letter of commendation from the Commanding Officer of the 15th Transportation Battalion, 1st Cavalry Division.
2. The 1011th Supply and Service Company has consistently demonstrated an enthusiastic attitude and professionalism. This ability and spirit is widely recognized by customer units.
3. Please extend my personal appreciation to the 1011th for their fine performance.

LOUIS RACHMELER
Colonel, OrdC
Commanding

A TRUE COPY


JOSEPH S. MCCLELLAND
CPT, QMC
Adjutant

DEPARTMENT OF THE ARMY
HEADQUARTERS, 15TH TRANSPORTATION BATTALION (AM&S)
1st Cavalry Division (Airmobile)
APO San Francisco 96490

AVDADC-AMS

7 March 1969

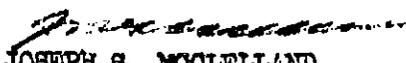
SUBJECT: Letter of Appreciation

TO: Commanding Officer
29th General Support Group
APO US Forces 96491

1. I take this opportunity to express my sincere appreciation to the officers and men of the 1011th Supply and Service Company, located at Benmont, for the continuous outstanding support they provided my units since our arrival in early November of 1968.
2. For several weeks subsequent to our unit move from the Da Nang area, the major portion of our equipment was intransit. The 1011th S & S Company was instrumental in assisting my units in establishing their maintenance bases. They provided fork lifts and trucks when required in addition to making the assets of the Self Service Store available to support us in renovating the newly acquired billets.
3. The valuable assistance rendered by the 1011th S & S Company is greatly appreciated, and it materially benefited the accomplishment of our 1st Cavalry Division (AM) aircraft maintenance support mission. Major Felix D. Simpson and the officers and men of the 1011th Supply and Services Company are to be congratulated on a job well done.

ALBERT W. SCHLIM
LTC, TO
Commanding

A TRUE COPY


JOSEPH S. MOORELLAND
CPT, QMS
Adjutant

AVCA SQN SQ CO (30 Mar 69) 2d Ind
SUBJECT: Recognition of Exceptional Support

DA, HQ, 29TH GENERAL SUPPORT GROUP, APO 96491

8 April 1969

TO: Commanding Officer, Beach Logistics Support Activity
APO 96530

1. I consider the attached correspondence from the Commanding Generals of the Royal Thai Army Volunteer Force and Saigon Support Command to be particularly significant since support of our Thai Allies is involved. These complimentary remarks reflect upon not only the fine, professional support consistently provided by Beach Logistics Support Activity, but also highlight the additional effort that is necessary in supporting our Allies.

2. I am proud of the exceptional performance of Major Simpson and the other personnel of Beach Logistics Support Activity. Please extend my sincere appreciation to each individual; I know that they benefit from exposure to Thai operations and I am certain that the Thais have learned and will continue to learn from the men of Beach Logistics Support Activity about the workings of the United States Army logistical system.

3. My appreciation is forwarded for a job well done. Keep up the good work.

LOUIS RACHMELER
Colonel, OrdC
Commanding

A TRUE COPY

~~Joseph S. McClelland~~
JOSEPH S. MCCLELLAND
CPT, QMC
Adjutant

AVCA SGN CG (30 Mar 69) 1st Ind
SUBJECT: Recognition of Exceptional Support

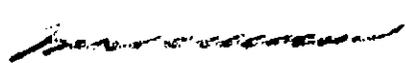
HQ, US Army Support Command, Saigon, APO 96491 2 Apr 69

TO: Commanding Officer, 29th General Support Group, APO 96491

1. I am pleased to forward Major General Thawee's letter of appreciation for the outstanding support provided to the Royal Thai Army Volunteer Force by the officers and men of the Bearcat Logistical Support Area.
2. Please extend my congratulations and thanks to Major Simpson and his personnel. Their efforts reflect great credit on themselves, this Command and the United States Army.

ARTHUR HUROW
Brigadier General, USA
Commanding

A TRUE COPY


JOSEPH S. MCCLELLAND
OPT, QMO
Adjutant

HEADQUARTERS ROYAL THAI ARMY VOLUNTEER FORCE
CAMP MARTIN OCK
APO SAN FRANCISCO 96530

MOD 0346/

March 1969

SUBJECT: Recognition of Exceptional Support

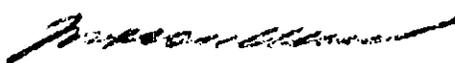
TO: BG Arthur Harow
Commanding General
Saigon Support Command
APO 96491

1. I have the pleasure of informing you of the exceptional and outstanding support and cooperation that the RTAVF has received from the Bearonet Logistical Support Activity (BLSA) and especially its commander Maj F.D. Simpson. As you know the BLSA provides direct supply and service and maintenance support to the RTAVF.
2. Since the arrival of the RTAVF at Bearonet the support and close cooperation received from the BLSA has been outstanding. Without this exceptional unusual cooperation many difficulties would have gone unresolved. There are, as you can understand, some serious difficulties in the logistics system used in Vietnam which required RTAVF adjustments. These are often complicated because of a language barrier. However, the BLSA under Maj Simpson and all of his men performed this support to the RTAVF with the utmost understanding and helpfulness. At this point I feel that every aspect of Logistics support has been most satisfactory. Many problems have confronted the RTAVF in emergencies, day or night, and the BLSA has always stood ready to help and cooperate in resolving these problems. All such problems have been resolved quickly and to our mutual satisfaction.
3. I have observed Maj Simpson's exceptional ability, ingenuity, leadership, decisiveness and diligence. He is interested in every RTAVF unit and works with them in a friendly and cooperative manner. Maj Simpson and his men have helped the RTAVF not only in logistics but in understanding U.S. procedures and in many other small ways which have helped to insure a smoother relationship. Maj Simpson is closely acquainted with the Thai soldiers from the highest officer to the individual soldier. All members of the RTAVF think highly of him and seek his friendship. This respect spills over to all the officers and men of the BLSA who have developed close associations with my soldiers and me. Maj Simpson knows and honors the Thai customs and understands the Thai philosophy, all of which enable him to complete his mission with ease.

4. On behalf of the REAVF I want to thank you for the outstanding Logistical Support Activity that has been made available to the REAVF. I ask that you convey my appreciation to these men and especially Maj Simpson for this outstanding relationship.

THAWEE DAMRONGHUD.
MG RIA
CG.REAVF

A TRUE COPY



JOSEPH S. MCMILLAND
OPT, GMS
Adjutant.

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